



Barbican Centre Board

Date: WEDNESDAY, 22 MAY 2019
Time: 11.00 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy Dr Giles Shilson (Chairman)
Deputy Tom Sleight (Deputy Chairman)
Stephen Bediako (External Member)
Russ Carr (External Member)
Simon Duckworth
Alderman David Graves
Gerard Grech (External Member)
Deputy Tom Hoffman (Chief Commoner)
Deputy Wendy Hyde
Emma Kane (Ex-Officio Member)
Vivienne Littlechild MBE
Wendy Mead
Lucy Musgrave (External Member)
Graham Packham (Ex-Officio Member)
Judith Pleasance
Alderman William Russell
Jenny Waldman (External Member)

Enquiries: Leanne Murphy
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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **ORDER OF THE COURT OF COMMON COUNCIL**
To receive the Order of the Court of Common Council dated 25 April 2019 appointing the Board and setting its Terms of Reference.
For Information
(Pages 1 - 2)
4. **ELECTION OF CHAIRMAN**
To elect a Chairman in accordance with Standing Order No.29.
For Decision
5. **ELECTION OF DEPUTY CHAIRMAN**
To elect a Deputy Chairman in accordance with Standing Order No. 30.
For Decision
6. **BOARD MINUTES**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 20 March 2019.
For Decision
(Pages 3 - 8)
7. **OUTSTANDING ACTIONS AND WORK PLAN**
Report of the Town Clerk.
For Information
(Pages 9 - 12)
8. **APPOINTMENT OF SUB-COMMITTEES**
Report of the Town Clerk.
For Decision
(Pages 13 - 18)
9. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Information
(Pages 19 - 34)
10. **GENDER IDENTITY POLICY**
Report of the Town Clerk and Chief Executive.
For Information
(Pages 35 - 92)
11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
13. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.

For Decision

14. **NON-PUBLIC BOARD MINUTES**

To agree the non-public Minutes of the Barbican Centre Board meeting held on 20 March 2019.

For Decision
(Pages 93 - 100)

15. **MARKETING & COMMUNICATIONS: ANNUAL PRESENTATION**

Report of the Artistic Director.

For Information
(Pages 101 - 140)

16. **DEVELOPMENT REVIEW – FINDINGS AND NEXT STEPS**

Report of the Chief Operating & Financial Officer.

For Decision
(Pages 141 - 150)

17. **NON- COMPLIANT WAIVERS**

Report of the Managing Director.

For Decision

a) Audience Segmentation Research

(Pages 151 - 156)

b) Avalanche Set Design (TO FOLLOW)

c) Specialist Theatre and Sound Equipment

(Pages 157 - 160)

18. **CENTRE FOR MUSIC UPDATE**

Report of the Managing Director.

For Information
(Pages 161 - 164)

19. **EXHIBITION HALLS UPDATE**

Oral update – the Managing Director to be heard.

For Information

20. **BARBICAN CENTRE FIRE RECTIFICATION PROJECTS**

Report of the Director of Operations & Buildings.

For Information
(Pages 165 - 170)

21. **BUSINESS REVIEW – 2018/19 DRAFT ACCOUNTS**

Report of the Chief Operating & Financial Officer.

For Information
(Pages 171 - 182)

22. **RISK UPDATE**

Report of the Director of Operations & Buildings.

For Information
(Pages 183 - 242)

23. **CWP AND ADDITIONAL CAPITAL FUNDS FOR CITY FUND PROPERTIES
UPDATE REPORT (INCLUDING NON-CAP AND INVESTMENT PROJECTS)**

Report of the Director of Operations & Buildings.

For Information
(Pages 243 - 252)

24. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**

25. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND
WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC
ARE EXCLUDED**